

Key figures H1/2025

Group

in CHF million	January–June 2025	January–June 2024	Change
Order intake	516.6	521.0	(0.8%)
Order backlog as of 30.6.	342.1	367.4	(6.9%)
Net sales	445.9	430.6	3.6%
Gross margin	37.7%	36.2%	
EBITDA	63.8	58.9	8.4%
as % of net sales	14.3%	13.7%	
EBIT	45.0	41.5	8.5%
as % of net sales	10.1%	9.6%	
Financial result	(0.9)	(0.4)	n/m
Net income	36.6	34.8	5.3%
as % of net sales	8.2%	8.1%	
Purchases of PP&E and intangible assets	24.9	20.2	23.1%
Cash flow from operating activities	63.3	37.8	67.7%
Free operating cash flow	35.3	19.4	82.5%
Net liquidity as of 30.6.	178.1	151.7	17.4%
Return on invested capital (ROIC) in %	16.9%	16.2%	
Equity as of 30.6.	639.2	621.9	2.8%
as % of balance sheet total	76.2%	75.4%	
Employees as of 30.6.	4'058	4'150	(2.2%)

n/m = not meaningful

Data per share

in CHF	January–June 2025	January–June 2024	Change
Stock market price as of 30.6.	88.60	76.50	15.8%
Net income	1.97	1.87	5.2%

Segment information

in CHF million		January–June 2025	January–June 2024	Change
Industry	Order intake	170.7	165.7	3.0%
	Net sales	155.1	134.8	15.0%
	EBIT	26.2	22.9	14.4%
	as % of net sales	16.9%	17.0%	
Communication	Order intake	200.2	214.9	(6.8%)
	Net sales	154.1	156.0	(1.2%)
	EBIT	12.3	10.4	17.8%
	as % of net sales	8.0%	6.7%	
Transportation	Order intake	145.8	140.4	3.8%
	Net sales	136.8	139.8	(2.2%)
	EBIT	11.5	12.4	(7.4%)
	as % of net sales	8.4%	8.9%	

Alternative Performance Measures (APM) are key figures not defined by Swiss GAAP FER. HUBER+SUHNER uses APM as guidance parameters for both internal and external reporting to stakeholders. For the definition of APM, please visit www.hubersuhner.com/en/company/investors/publications.

Financial calendar

Sales and order intake (9 months) 2025	21.10.2025
Sales and order intake (12 months) 2025	22.01.2026
Annual Report 2025	10.03.2026
Media and analysts' conference	10.03.2026
Annual General Meeting (Rapperswil SG)	01.04.2026

Figures are available online at www.hubersuhner.com/en/company/investors/publications.

This Letter to Shareholders is also available in German. The German version is binding.