

Key figures H1/2026

Group

in CHF million	January–June 2026	January–June 2025	Change
Order intake	542.8	516.6	5.1%
Order backlog as of 30.6.	516.7	342.1	51.0%
Net sales	457.4	445.9	2.6%
Gross margin	36.6%	37.7%	
EBITDA	61.8	63.8	(3.2%)
as % of net sales	13.5%	14.3%	
EBIT	41.2	45.0	(8.4%)
as % of net sales	9.0%	10.1%	
Financial result	(0.4)	(0.9)	n/m
Net income	34.9	36.6	(4.6%)
as % of net sales	7.6%	8.2%	
Purchases of PP&E and intangible assets	27.2	24.9	9.2%
Cash flow from operating activities	2.9	63.3	(95.5%)
Free operating cash flow	(25.2)	35.3	(171.3%)
Net liquidity as of 30.6.	146.1	178.1	(18.0%)
Return on invested capital (ROIC) in %	15.1%	16.9%	
Equity as of 30.6.	671.6	639.2	5.1%
as % of balance sheet total	74.0%	76.2%	
Employees as of 30.6.	4'488	4'058	10.6%

n/m = not meaningful

Data per share

in CHF	January–June 2026	January–June 2025	Change
Stock market price as of 30.6.	223.00	88.60	151.7%
Net income	1.88	1.97	(4.3%)

Segment information

in CHF million		January–June 2026	January–June 2025	Change
Industry	Order intake	241.8	170.7	41.7%
	Net sales	189.4	155.1	22.1%
	EBIT	37.1	26.2	41.4%
	as % of net sales	19.6%	16.9%	
Communication	Order intake	140.0	200.2	(30.0%)
	Net sales	132.4	154.1	(14.1%)
	EBIT	(1.0)	12.3	(108.2%)
	as % of net sales	(0.8%)	8.0%	
Transportation	Order intake	161.0	145.8	10.4%
	Net sales	135.6	136.8	(0.9%)
	EBIT	12.2	11.5	6.3%
	as % of net sales	9.0%	8.4%	

Alternative Performance Measures (APM) are key figures not defined by Swiss GAAP FER. HUBER+SUHNER uses APM as guidance parameters for both internal and external reporting to stakeholders. For the definition of APM, please visit www.hubersuhner.com/en/company/investors/publications.

Financial calendar

Capital Market Day 2026 (Pfäffikon ZH)	18.09.2026
Order intake and net sales 2026 (9 months)	20.10.2026
Order intake and net sales 2026 (12 months)	21.01.2027
Annual Report 2026	16.03.2027
Media and analyst conference and webcast	16.03.2027
Annual General Meeting (Rapperswil SG)	07.04.2027

Figures are available online at www.hubersuhner.com/en/company/investors/publications.

This Letter to Shareholders is also available in German. The German version is binding.